

**Town
Of
Montreat**

**Capital
Improvement
Program**

2018 - 2023



Town of Montreat North Carolina

Capital Improvement Program Fiscal Years 2018-2023

BOARD OF COMMISSIONERS

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TOWN OF MONTREAT CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2018 - 2023

The Town of Montreat Board of Commissioners will seek ways to maintain and improve the quality of life, preserve the natural beauty and promote responsible growth, while maintaining our community image, heritage and traditions.

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TOWN OF MONTREAT CAPITAL IMPROVEMENT PROGRAM FISCAL YEARS 2017 - 2022

Introduction

It is our pleasure to submit to the Mayor and Board of Commissioners for the Town of Montreat the proposed Capital Improvement Program for fiscal years 2018 through 2023. This document is intended as a resource and reference as the Board considers substantial funding commitments for the next fiscal year and future years. We hope that you find the quality of the document to your liking and the information contained herein sufficient to allow the governing body to make informed decisions regarding the direction that the program sets for the next five years.

What is a Capital Improvement Program?

A Capital Improvement Program (CIP) is a financial planning tool that looks into the future to forecast the Town's equipment, building, and infrastructure needs. It encourages the community to forecast not only what expenditures they intend and expect to make, but also to identify potential funding sources in order to more properly plan for the acquisition of the asset. Upon adoption of the Plan, the first year of proposed CIP becomes the list of capital items that are included in the proposed budget for the coming fiscal year. The program is then updated and revised on an annual basis to insure previous projections are still on course. In so doing, the Town is always working on a prospective five-year schedule.

The CIP is designed to be a flexible planning tool. In the most ideal of situations, the CIP is revised and reviewed prior to the initiation of the annual budget process. By beginning the review and revision process ahead of the development of the Annual Budget, the community is better able to scrutinize the actual needs of both the community and the organization, outside of the constraints of the budgetary process. Despite its independence from the development of the operating budget, the CIP does not

merely represent a "wish list" of items without regard to the fiscal constraints that will face the governing board when the time comes to fund the previously identified needs. Rather, all projects include projections of revenues that are expected to be available at the time of any expenditure. If, when it comes time to develop the Annual Budget, sufficient funds are not available to pay for CIP projects, the document provides sufficient flexibility for the governing body to re-prioritize expenditure and project scheduling. It is imperative that the governing board adopting a CIP understand that it is simply a flexible planning tool and that in adopting a particular CIP they are not committing to fund a particular project. The CIP serves only to recognize the importance of a project to the community and projects a timeframe in which it should be undertaken.

What Items Are Included in a CIP?

Different local governments have differing thresholds for inclusion of items and projects in a CIP. Generally speaking, the larger the governmental unit, the greater the dollar limit that is used as the minimum threshold above which items are to be included in the CIP. In Montreat, an item is included in our CIP if it has a life expectancy of greater than one year and a value of greater than \$5,000. In some cases, we may include an item in the proposed plan that is not tangible. Those items, while not generally considered to be traditional capital items, are sometimes included because they represent a significant, inordinate expenditure on the part of the local government.

The limitations that we place on items for inclusion as a CIP request (one-year life expectancy and \$5,000 or more in value) should not be confused with our general accounting definition of a capital item. For budgetary and accounting purposes, our definition of a capital item is greater than \$500 with a life expectancy of greater than one year. That means that although we call this document our Capital Improvement Program, it is not an all-inclusive list of anticipated capital expenditures within the CIP planning period. We do not include items under \$5,000 in value in the CIP because the acquisition of items of lesser value is considered relatively routine. The development of a CIP showing each anticipated capital acquisition in excess of \$500 within the coming five years would be far too cumbersome to develop, review and maintain.

Why Have a CIP?

As referenced above, a CIP is a planning and growth management tool. The Plan allows a community to provide for the orderly

replacement of capital facilities and equipment. It also allows the community to plan for future development through the identification of equipment, buildings and infrastructure that will be needed in order to accomplish particular objectives.

The CIP emphasizes sound financial planning. One of the key components of any CIP is the projection of revenue sources. Not only can these projects be used in developing the CIP, they can also be used in a multitude of other local government matters that require a determination of the availability of future resources. Another aspect of financial planning that is emphasized through the CIP development process is the identification of alternative funding sources for a project before that project is a necessity.

Alternative funding sources generally are interpreted to be either State or Federal grants, but alternative funding can go far beyond those areas. In today's local government environment, we increasingly look to outside funding sources that include non-profit or not-for-profit organizations. We also find ourselves looking to donations and the voluntary service sector for assistance in the development of not only capital projects but the maintenance of on-going operations as well. Finally, the CIP contributes to good financial planning by identifying for us, in sufficient time, large projects that will need funding from somewhere other than current revenue sources. That leads us to review debt financing sources or, better yet, allows us to follow an old practice that is still one of the most sound financial tools around – save for the project in anticipation of its need.

A side benefit to the development of the CIP is that local government observers and regulators, including lending agents, see the development and maintenance of a sound CIP as key to the financial success of any governmental unit. That results in more confidence in the financial operations of the local government, which then translates into lower bond ratings and lower interest rates. Montreal, like all local governments, typically finds itself in the position of needing to borrow money in the normal course of business, and when it does, lower interest rates means less tax dollars that must be paid for the use of that money.

As sound a financial planning tool as the CIP may be, it is equally as useful as a physical planning tool. The CIP encourages local officials to look carefully at the timing of projects in order to determine if there is coordination that can/should occur before a project can take place. This planning may help to reduce duplication of effort and promote scheduling that will allow for the acquisition of assets at the optimal time. Optimal replacement of equipment, for example, allows the local governmental unit to replace that equipment before it reaches the end of its useful life expectancy thereby avoiding additional unnecessary operational costs.

The bottom line is that the CIP is primarily a financial planning tool. While it does allow for coordination and replacement of assets, the end result of the development and implementation of a CIP is that the local government will realize financial benefits from properly planning for the acquisition and development of those assets.

How Are Projects Developed for Inclusion in the CIP?

In developing a CIP, we first consider projects, items, or initiatives discussed or directed by the Commission during the regular course of the year. We then ask department heads to identify their departmental capital needs over the five-year forecast period. Requests are returned at which time further clarification is sought. Requests are then ranked against the relative needs of the organization. Once the initial discussions are concluded, projects are coordinated in an effort to eliminate duplication/overlap and to take advantage of any available funding opportunities. The results of the draft CIP are then shared with the Board of Commissioners and the public in a meeting designed to solicit input on the proposed document.

How are Project Costs Determined and How Are Projects Scheduled?

The year in which a project is scheduled to be undertaken is not necessarily indicative of its relative importance to the community. Scheduling of projects is done in accordance with relative need, coordination with other projects and the availability of appropriate funding.

Project justifications and cost estimates are far more detailed and accurate for those items that are scheduled for funding in an earlier fiscal year. The closer we get to the time at which we will undertake a project the more important it becomes for us to have a more accurate picture of the total project costs. Conversely, projects scheduled for later years are likely to change in scope and/or the acquisition costs are likely to change due simply to inflation, therefore less emphasis is placed on the accuracy of the cost figures associated with those projects.



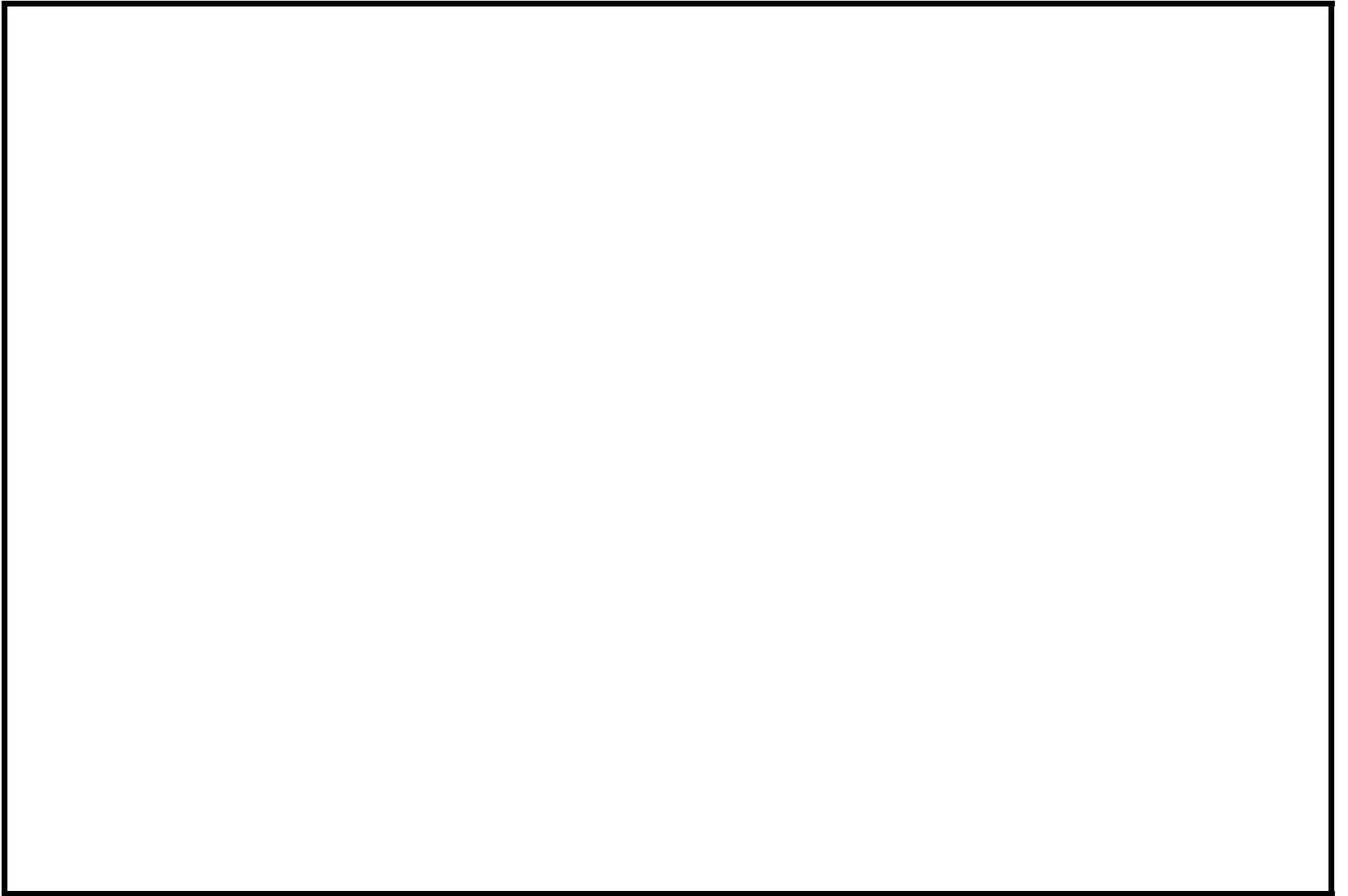
The anticipated cost of CIP projects is expressed in today's dollars without accounting for inflationary factors in future years. While this may seem foolhardy to some, accurate projections of future years' costs is virtually impossible. As we perform our annual updates of the CIP, projects in the forecast years will be re-evaluated and become better defined. This update process will also allow us the opportunity to revise projected costs to reflect accurately, then current year dollars. In some cases projects scheduled for the fourth, fifth or "Years Beyond" category are included in the CIP simply to determine if there is sufficient community support for such a project. It is not unusual for CIP projects to linger in the later years' columns through several updates while the community attempts to decide if a project is important. Similarly, projects may be pushed back from year to year as priorities shift and the community waits for the appropriate time to undertake a project that is seen as less important. Finally, we sometimes find that project support may exist early on in the CIP development process, but that support may wane the closer we get to the time at which the project is scheduled to be undertaken. Once again, the CIP is a flexible tool designed to meet the ever-changing needs of the community.

Summary

With the plans, desires and dreams that we all have for our community, it is especially important to prioritize our capital projects as we are going to have stiff competition for the future allocation of limited public resources. Without this critical financial planning document, attempting to satisfy needs identified through the development of various Town plans and programs is likely to overwhelm the Town and its capabilities. In addition, without the development of proper planning tools that recognize and prioritize public needs/desires, the Town stands to thwart the energy and enthusiasm of a public that currently participates at exceptionally high levels. If that enthusiasm is thwarted, we shall lose our most valuable asset in the accomplishment of our goals – public support and involvement. This proposed CIP is a tool that allows us to assess needs, together with resources, and to make more systematic decisions regarding the emphasis that the community will place on particular goals and objectives. The CIP is not a begin all and end all of community planning, but it certainly is a key element in providing community direction.

We present to you, for your consideration, the FY 2017-2022 Capital Improvement Program for the Town of Montreat. The CIP is an excellent and necessary planning tool in today's local government environment and we encourage your input and value your opinions.

Respectfully Submitted
Alex Carmichael
Town Administrator



GENERAL FUND
EXPENDITURES

4200 - ADMINISTRATION

GENERAL FUND
EXPENDITURES

6190 - ENVIRONMENT, CONSERVATION AND RECREATION

6190 - ENVIRONMENT, CONSERVATION AND RECREATION SUMMARY

The Landcare Committee of the Town of Montreat is a community-based group of volunteers working on conservation projects that contribute to positive environmental, social and economic outcomes. The committee recommends plans, policies and community actions that meet the desires, needs and opinions of the citizens of Montreat for the protection of greenspace and the safety of walkers, joggers, hikers, bicyclists, bird-watchers and nature lovers.

PROJECT DESCRIPTION		FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Native Plant Garden	\$	-	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Sidewalks/Greenways Devp.	\$	-	-	-	\$ 75,000	-	-	\$ 75,000
Gateway Plan	\$	-	-	-	-	-	\$ 110,000	\$ 110,000
TOTALS	\$	-	\$ 10,000	\$ -	\$ 75,000	\$ -	\$ 110,000	\$ 195,000
Expenditure Classifications								
Planning/Design/Engineering	\$	-	-	-	-	-	-	-
Land	\$	-	-	-	-	-	-	-
Construction	\$	-	\$ 10,000	-	\$ 75,000	-	-	\$ 85,000
Equipment	\$	-	-	-	-	-	-	-
Hardware/Software	\$	-	-	-	-	-	-	-
TOTALS	\$	-	\$ 10,000	\$ -	\$ 75,000	\$ -	-	\$ 85,000
Revenue Classifications								
Operating Revenues - General	\$	-	\$ 10,000	-	\$ 75,000	-	-	\$ 85,000
Operating Funds - Powell Bill	\$	-	-	-	-	-	-	-
Debt/Financing	\$	-	-	-	-	-	-	-
Grant	\$	-	-	-	-	-	-	-
Other	\$	-	-	-	-	-	-	-
TOTALS	\$	-	\$ 10,000	\$ -	\$ 75,000	\$ -	-	\$ 85,000

GENERAL FUND
EXPENDITURES

**GENERAL FUND EXPENDITURES
SUMMARY ALL DEPARTMENTS**

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Comprehensive Plan Update	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Ordinance Update	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Sub-Total: Governing Board	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Computer Software Update	\$ 25,000		\$ -	\$ -	\$ -	\$ -	\$ 25,000
Sub-Total: Administration	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Town Hall Replacement	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,138,522
Public Works Facility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Total: Public Buildings	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,138,522
Police Vehicle Replacement		\$ 41,000	\$ 36,000	\$ -	\$ 36,000	\$ 36,000	\$ 149,000
Radio Replacement	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 24,000
Sub-Total: Police	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ -	\$ 36,000	\$ 173,000
Vehicle Replacement	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Sub-Total: Planning & Zoning	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Radio Replacement	\$ 4,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,200
Tree Program	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 30,000
Sub-Total: Public Works	\$ 9,200	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 34,200
Local Street Paving	\$ 100,000	\$ 135,000	\$ 190,000	\$ 150,000	\$ 150,000	\$ 540,000	\$ 1,265,000
Bridge Conversion	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
New Road Paving	\$ 25,000	\$ 28,000	\$ 38,000	\$ 48,000	\$ -	\$ -	\$ 139,000
Chipper Replacement	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 44,000
Truck Replacement (04)	\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,000
Tractor Replacement (85)	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,000
Dump Truck Replacement (95)	\$ -	\$ -	\$ -	\$ -	\$ 76,000	\$ -	\$ 76,000
Sub-Total: Streets	\$ 247,000	\$ 207,000	\$ 228,000	\$ 198,000	\$ 75,000	\$ 540,000	\$ 1,495,000
Sanitation Pick-Up Truck	\$ -	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ 48,000
Sub-Total: Sanitation	\$ -	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ 48,000
Native Plant Garden	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Sidewalks/Greenways Devp.	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000
Gateway Plan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,000	\$ 110,000

Sub-Total: Recreation \$ - \$ 10,000 \$ - \$ 75,000 \$ - \$ 110,000 \$ 195,000

Departmental Totals	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Governing Board	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Administration	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Public Buildings	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,138,522
Police	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ -	\$ 36,000	\$ 173,000
Planning and Zoning	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Public Works	\$ 9,200	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 34,200
Streets	\$ 247,000	\$ 207,000	\$ 228,000	\$ 198,000	\$ 75,000	\$ 540,000	\$ 1,495,000
Sanitation	\$ -	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ 48,000
Recreation	\$ -	\$ 10,000	\$ -	\$ 75,000	\$ -	\$ 110,000	\$ 195,000
Total: General Fund	\$ 428,200	\$ 404,886	\$ 421,886	\$ 357,886	\$ 159,886	\$ 1,409,978	\$ 3,218,722

GENERAL FUND
EXPENDITURES

4100 - GOVERNING BOARD

4100 - GOVERNING BOARD SUMMARY

The Town of Montreat Board of Commissioners will seek ways to maintain and improve the quality of life, preserve the natural beauty and promote responsible growth while maintaining our community image, heritage and traditions.

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Comprehensive Plan Update	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Ordinance Update	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
TOTALS	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Expenditure Classifications							
Planning/Design/Engineering	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Revenue Classifications							
Operating Revenues - General	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
Operating Funds - Powell Bill	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt/Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 35,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000

GENERAL FUND
EXPENDITURES

5400 - PLANNING AND ZONING

5400 - PLANNING AND ZONING SUMMARY

The Planning and Zoning Department of the Town of Montreat provides for the health, safety and welfare of Montreat by assuring fair application of all applicable federal, state and local laws regulating land uses, building construction and code compliance.

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Vehicle Replacement	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
TOTALS	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Expenditure Classifications							
Planning/Design/Engineering		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction						\$ -	\$ -
Equipment	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Revenue Classifications							
Operating Revenues - General		\$ -	\$ 25,000			\$ -	\$ 25,000
Operating Funds - Powell Bill	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt/Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000

GENERAL FUND
EXPENDITURES

5100 - POLICE

5100 - POLICE SUMMARY

The Police Department of the Town of Montreat is committed to providing competent, efficient, diligent, personalized and accountable law enforcement services to residents and visitors of Montreat.

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Police Vehicle Replacement		\$ 41,000	\$ 36,000	\$ -	\$ 36,000	\$ 36,000	\$ 149,000
Radio Replacement	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 24,000
TOTALS	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ 36,000	\$ 36,000	\$ 173,000
Expenditure Classifications							
Planning/Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Equipment	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ 36,000	\$ -	\$ 137,000
Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ 36,000	\$ -	\$ 137,000
Revenue Classifications							
Operating Revenues - General	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ 36,000	\$ -	\$ 137,000
Operating Funds - Powell Bill	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt/Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 12,000	\$ 53,000	\$ 36,000	\$ -	\$ 36,000	\$ -	\$ 137,000

GENERAL FUND
EXPENDITURES

5000 - PUBLIC BUILDINGS

5000 - PUBLIC BUILDINGS SUMMARY

The Public Buildings Department of the Town of Montreat provides and maintains public use facilities at the Town Services Building and provides adequate insurance protection for the Town.

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Town Hall Replacement	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$1,138,522
Public Works Facility	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,138,522
Expenditure Classifications							
Planning/Design/Engineering	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ -	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,038,522
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,138,522
Revenue Classifications							
Operating Revenues - General	\$ 100,000		\$ -	\$ -	\$ -	\$ -	\$ 100,000
Operating Funds - Powell Bill	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt/Financing	\$ -	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,038,522
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 100,000	\$ 79,886	\$ 79,886	\$ 79,886	\$ 79,886	\$ 718,978	\$ 1,138,522

GENERAL FUND
EXPENDITURES

5550 - PUBLIC WORKS

GENERAL FUND
EXPENDITURES

5800 - SANITATION

5800 - SANITATION SUMMARY

The Sanitation Department is responsible for the collection and disposal of solid waste, recyclables, yard waste and white goods within the Town of Montreat.

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Sanitation Pick-Up Truck Repl.	\$ -	\$ -	\$ 48,000		\$ -	\$ -	\$ 48,000
TOTALS	\$ -	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ 48,000
Expenditure Classifications							
Planning/Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Construction	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Equipment		\$ -	\$ 48,000		\$ -	\$ -	\$ 48,000
Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTALS	\$ -	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ 48,000
Revenue Classifications							
Operating Revenues - General	\$ -	\$ -	\$ 48,000		\$ -	\$ -	\$ 48,000
Debt/Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTALS	\$ -	\$ -	\$ 48,000	\$ -	\$ -	\$ -	\$ 48,000

GENERAL FUND
EXPENDITURES

5600/5700 - STREET/POWELL BILL

5600/5700 - STREET/POWELL BILL SUMMARY

The Street Department of the Town of Montreat provides street services and upgrades to the residents of Montreat. The Street Department is responsible for storm water management, road repair and resurfacing, mowing and right-of-way maintenance.

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Local Street Paving	\$ 100,000	\$ 135,000	\$ 190,000	\$ 150,000	\$ 150,000	\$ 540,000	\$ 1,265,000
Bridge Conversion	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
New Road Paving	\$ 25,000	\$ 28,000	\$ 38,000	\$ 48,000	\$ -	\$ -	\$ 139,000
Chipper Replacement	\$ -	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ 44,000
Truck Replacement (04)	\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 56,000
Tractor Replacement (72)	\$ 46,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,000
Dump Truck Replacement (95)	\$ -	\$ -	\$ -	\$ -	\$ 76,000	\$ -	\$ 76,000
TOTALS	\$ 247,000	\$ 207,000	\$ 228,000	\$ 198,000	\$ 226,000	\$ 540,000	\$ 1,646,000
Expenditure Classifications							
Planning/Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	\$ 145,000	\$ 163,000	\$ 228,000	\$ 198,000	\$ 150,000	\$ 540,000	\$ 1,424,000
Equipment	\$ 102,000	\$ 44,000	\$ -	\$ -	\$ 76,000	\$ -	\$ 222,000
Hardware/Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 247,000	\$ 207,000	\$ 228,000	\$ 198,000	\$ 226,000	\$ 540,000	\$ 1,646,000
Revenue Classifications							
Operating Revenues - General	\$ 122,000	\$ 44,000	\$ -	\$ -	\$ 76,000	\$ -	\$ 242,000
Operating Funds - Powell Bill	\$ 125,000	\$ 163,000	\$ 228,000	\$ 198,000	\$ 150,000	\$ 540,000	\$ 1,404,000
Debt/Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS	\$ 247,000	\$ 207,000	\$ 228,000	\$ 198,000	\$ 226,000	\$ 540,000	\$ 1,646,000

WATER FUND
EXPENDITURES

WATER FUND SUMMARY ALL DEPARTMENTS

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Water Line Replacement	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 75,000	\$ 75,000	\$ 355,000
Water Storage Facility	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 220,000	\$ 495,000
Portable Generators	\$ 10,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 70,000
Water Tank Inspection/Maint.	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
Well Exploration and Const.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000
Water Truck Replacment	\$ -	\$ -	\$ -	\$ 58,000	\$ -	\$ -	\$ 58,000
Water Meter Replacement	\$ -	\$ -	\$ -	\$ 90,750	\$ 90,750	\$ -	\$ 181,500
Water Billing Software Modual	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
Waterline Locator/ GIS	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500
WATER FUND TOTALS	\$ 133,500	\$ 105,000	\$ 165,000	\$ 253,750	\$ 245,750	\$ 420,000	\$ 1,323,000

Revenue Classifications

Operating Revenues	\$ 78,500	\$ 50,000	\$ 110,000	\$ 198,750	\$ 190,750	\$ 200,000	\$ 828,000
Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt/Financing	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 220,000	\$ 495,000
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 133,500	\$ 105,000	\$ 165,000	\$ 253,750	\$ 220,000	\$ 420,000	\$ 1,323,000

WATER FUND
EXPENDITURES

WATER FUND SUMMARY ALL DEPARTMENTS

PROJECT DESCRIPTION	FY 18-19	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FUTURE	TOTAL
Water Line Replacement	\$ 55,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 75,000	\$ 75,000	\$ 355,000
Water Storage Facility	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 220,000	\$ 495,000
Portable Generators	\$ 10,000	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 70,000
Water Tank Inspection/Maint.	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
Well Exploration and Const.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000
Water Truck Replacment	\$ -	\$ -	\$ -	\$ 58,000	\$ -	\$ -	\$ 58,000
Water Meter Replacement	\$ -	\$ -	\$ -	\$ 90,750	\$ 90,750	\$ -	\$ 181,500
Water Billing Software Modual	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
Waterline Locator/ GIS	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500
Water Department							
WATER FUND TOTALS	\$ 133,500	\$ 105,000	\$ 165,000	\$ 253,750	\$ 245,750	\$ 420,000	\$ 1,323,000
Revenue Classifications							
Operating Revenues	\$ 78,500	\$ 50,000	\$ 110,000	\$ 198,750	\$ 190,750	\$ 200,000	\$ 828,000
Impact Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt/Financing	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 220,000	\$ 495,000
Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL	\$ 133,500	\$ 105,000	\$ 165,000	\$ 253,750	\$ 220,000	\$ 420,000	\$ 1,323,000